Evidence-Based Practices EstimatesWebinar Series

ESTIMATING POPULATIONS FOR FSP, IPS, and CSC IMPLEMENTATION

PRESENTED BY

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Webinar Series

0

Introduction & Methods Overview - October 28

You are here

2

FSP and IPS Model - October 31

3

Justice-Involvement, ACT/FACT Model - November 4

4

CSC for FEP Model & Considerations for Interpretation of Estimates – November 6

with thanks to DHCS for sponsoring this series and project

Introduction & Methods Overview

For estimating Uninsured + Medi-Cal individuals who may have clinical need for EBPs



Agenda

- Objectives, background and EBP overview
- Methods for calculating base and target populations
- Preview of data sources for calculating clinical need
- Introduction to techniques used for FSP and CSC for FEP modeling
- Data Snack: Thinking in distributions
- Considerations for interpretation of estimates
- Q&A



Housekeeping

- Slides will be shared after webinar
- Webinar <u>will not</u> be recorded
- Please add questions to the Q&A
- We will pause throughout for questions

Keep in mind...



This will get complicated....

Because estimating clinical need and planning new services using publicly available data is complicated!

Model Objectives

To assist BHPs with completing their BHSA Integrated Plan, DHCS commissioned CalMHSA to estimate Medi-Cal + uninsured populations that may have a clinical need for the following:

Full-Service Partnerships (FSP) and the following sub-categories within FSP:

- Assertive Community Treatment (ACT)
 - Forensic Assertive Community Treatment (FACT)
- FSP Intensive Case Management (ICM)
- Individual Placement and Support Supported Employment (IPS)
- Coordinated Specialty Care for First Episode Psychosis (CSC FEP)

Estimating clinical need ≠ who will access the service

BHSA is Designed to Serve a Broader Population



People eligible for Medi-Cal



People who are uninsured or not eligible for Medi-Cal

BHSA Expansion

BHSA and BH-CONNECT EBP Policies are Related

Background & Objectives

BHSA EBP Policy

- County Behavioral Health Plans (BHPs) are required to spend 35% of annual allocated BHSA funding on FSPs
- Full-Service Partnership Programs must include ACT, FACT, ICM, IPS and High-Fidelity Wraparound (HFW)
- BHPs must provide CSC for FEP as part of Behavioral Health Services and Supports – Early Intervention programs

BH-CONNECT EBP Policy

- BHPs have the option to cover ACT, FACT, IPS, and/or CSC for FEP and Clubhouse Services under Medi-Cal as bundled services
- BHPs are required to implement HFW under Medi-Cal
- BHPs have the option to implement Enhanced Community Health Worker (CHW) and Clubhouse Services under Medi-Cal

Source: DHCS BHSA and BH-CONNECT EBP Overlap (Updated August 2025); EBP Policy Guide

BHSA and BH-CONNECT are Complementary



Similar mission



Designed to meet the behavioral health needs of the most vulnerable Californians living with significant behavioral health needs

Serve the same priority populations



Focused on bolstering services for:

- People experiencing or at risk of homelessness
- People involved in the justice system
- Children and youth involved in the child welfare system

BH-CONNECT – Medi-Cal Only BHSA – Medi-Cal ++

Strengthen investments in housing & workforce



BH-CONNECT allows for federal funding to support the workforce, while BHSA provides additional county-level and statewide investments

Source: DHCS BHSA and BH-CONNECT EBP Overlap (Updated August 2025)

More Guidance about BH-CONNECT and BHSA



Overview

Implementation of evidence-based practices (EBPs) is central to California's goal of expanding access to and strengthening the continuum of community-based behavioral health services for individuals living with significant behavioral health needs. Statewide coverage and implementation of EBPs are a core focus of both the Behavioral Health Services Act (BHSA) and the Behavioral Health Community-Based Organized Networks of Equitable Care and Treatment (BH-CONNECT) initiative.

The BHSA, part of the Proposition 1 "Behavioral Health Transformation" legislative package approved by California voters in March 2024, aims to modernize California's behavioral health delivery system, improve accountability and increase transparency, and expand the capacity of behavioral health care facilities. To learn more about the Behavioral Health Transformation and BHSA, please visit the DHCS Behavioral Health Transformation webpage.

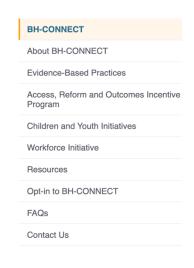
The BH-CONNECT initiative builds on California's historic investments and policy changes to establish a robust continuum of community-based behavioral health services. It aims to improve access, equity, and quality in behavioral health services for Medi-Cal members with significant behavioral health needs. To learn more about the BH-CONNECT initiative, please visit the DHCS BH-CONNECT webpage

BHSA & BH-CONNECT FAQ

BH-CONNECT EVIDENCE-BASED PRACTICE POLICY GUIDE

Released May 2025

BH-CONNECT EBP Policy Guide



Behavioral Health Community-Based Organized Networks of Equitable Care and Treatment (BH-CONNECT) Initiative

The BH-CONNECT initiative is designed to increase access to and strengthen the continuum of community-based behavioral health services for Medi-Cal members living with significant behavioral health needs. BH-CONNECT is comprised of a new five-year Medicaid Section 1115 demonstration. State Plan Amendments (SPAs) to expand coverage of evidence-based practices (EBPs) available under Medi-Cal, and complementary guidance and policies to strengthen behavioral health services statewide.

Key Sections:

- · About BH-CONNECT: BH-CONNECT seeks to transform California's behavioral health delivery system by expanding access to highly effective community-based services, strengthening the behavioral health workforce, and ensuring Medi-Cal members receive high-quality care. Learn more about BH-CONNECT.
- Evidence-Based Practices (EBPs): BH-CONNECT expands the continuum of community-based services and EBPs available through Medi-Cal for children, youth and adults living with significant behavioral health needs. Discover the BH-CONNECT EBPs.
- · Access, Reform and Outcomes Incentive Program: BH-CONNECT includes a \$1.9 billion Incentive Program

BH-CONNECT Website

For training and technical assistance needs or questions, please email bhcoe.info@dhcs.ca.gov **Behavioral Health** Centers of Excellence **Behavioral Health**

https://bhcoe.dhcs.ca.gov/

Centers of Excellence (COE)

Resource Hub

Behavioral Health Services Act County Policy Manual

7. BHSA Components and Requirements

A. Behavioral Health Services and Supports

A.1 Behavioral Health Services and Supports Expenditure Guidelines

Counties are required to allocate 35 percent of their total local Behavioral Health Services Act (BHSA) allocations for Behavioral Health Services and Supports (BHSS).[1] BHSS categories

- Children's, Adult, and Older Adult Systems of Care
- · Outreach and Engagement

BHSA County Policy Manual



Clinical Need Estimates...



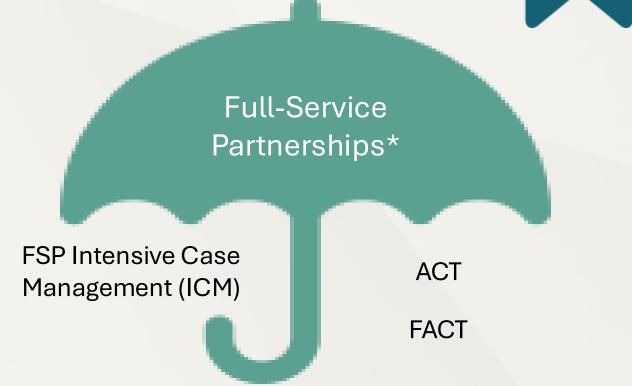
DHCS requested clinical need estimates for the following EBPs: FSP, ACT, FACT, FSP ICM and CSC for FEP

Evidence-Based Practices: FSP

EBP Overview

Target Population

Adults living with serious mental illness (SMI) who have moderate to significant functional impairment (e.g., difficulty performing daily tasks) and continuous high service needs (e.g., co-occurring substance use disorder, risk of hospitalization or emergency/crisis care)



Source: **BHSA County Policy Manual**

*Other FSP continuum services not included in the scope of this project

Evidence-Based Practices: IPS



Individual Placement & Support

Target Population

Working-age adults (16+) living with a serious behavioral health disorder who need help obtaining or maintaining employment



Competitive Employment



Integrated Services



Systematic Job Development Worker Preferences









Rapid Job Search

Time-Unlimited Supports

Benefits Planning

Zero Exclusion

Source: IPS Employment Center

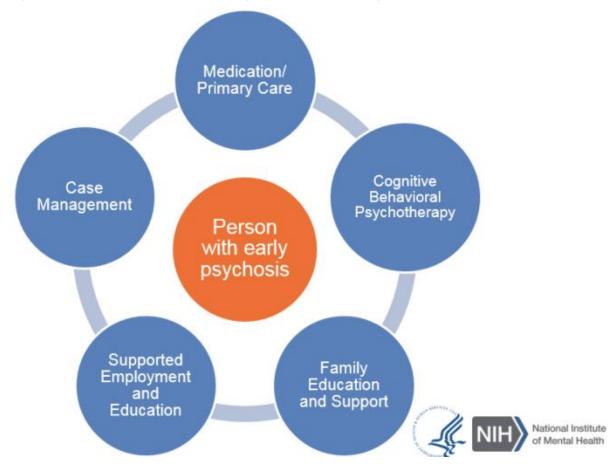
Evidence-Based Practices: CSC for FEP



Coordinated Specialty Care for First Episode Psychosis

Target Population

People presenting with or at risk for first episode psychosis



Source: National Alliance on Mental Illness

Remember...



Data is a clue not a conclusion

These estimates are meant to aid with program planning and implementation

They do not identify who you will serve

Methods for Base Population

Population Overview

What is our base population?

among this base population...

Who is in our target population?

among this target population...

Who has clinical need?

People eligible for Medi-Cal

People who are uninsured or not eligible for Medi-Cal

People who are living with SMI (FSPs)
People who are living with SMI/SUD (IPS)
People experiencing or at risk of FEP (CSC)

People living with functional impairments and high clinical service needs (FSP)

People with employment needs (IPS)

People experiencing or at risk of FEP (CSC)

What is our base population? Data sources

Methods	
for Base	
Population	
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Indicator	Data Source
Medi-Cal Eligible adults & youth	DHCS Dual Status Eligibility estimates by age group (summed by age group, regardless of status)
Uninsured adults and youth who might qualify for Medi-Cal (<= 250% FPL)	US Census Bureau Small Area Health Insurance Estimates
Serious Mental Illness rates	-DHCS MHP estimates for Network Certification -Diagnosis-based alternative estimate from RAND study

Key:

Source among Medi-Cal population

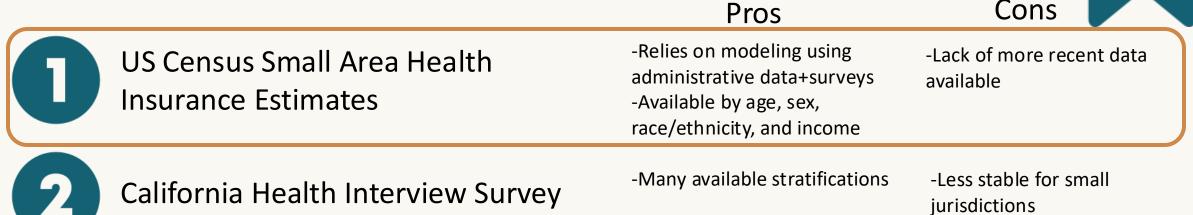
Source among full population (i.e., mixed payer) where Medi-Cal was unavailable

What is our base population? **Uninsured Data Source Options**

Methods for Base Population

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-Self-reported status



- -Data availability is -Relies on modeling several California Simulation of Insurance challenging data sources Markets -Lack of more recent data
- -Readily available at county--Uses older data sources Robert Wood Johnson Foundation (through 2019) level County Health Rankings -Self-reported status

What is our base population? Age Groupings

DHCS June 2024 Medi-Cal Eligible Estimates

Sum for FSP base (19-64)

	Age 0-18	Age 19-44	Age 45-64
Statewide	4,987,429	5,386,919	2,858,450

Source: <u>DHCS June 2024 Medi-Cal Eligible Estimates</u>

SAHIE Uninsured $\leq 250\% FPL$

FSP base (19-64)

	Youth 0-18	Adults 19-64
Statewide	165,415	1,191,137

Additional age categories available: Under 65, 18-64, 40-64, 50-64, 21-64 Source: 2022 US Census Bureau Small Area Health Insurance Estimates



Due to meaningfully different rates of FEP by age, age-specific estimates were generated for CSC models (12-17, 18-25, 26-40, 41-64)

More details on that methodology will be described in Webinar 4

Who is in our target population? SMI prevalence estimates



Current DHCS Prevalence

- Differs by County BHP
- Pre-ACA methodology that may not capture changing behavioral health environment
- May capture indicators associated with SMI and not fully capture relevant diagnoses

Ranges from 4 to 9%

Diagnosis-Based Prevalence

- Based on estimates of adults who would be served in the county SMHS system
- Encompasses anxiety, bipolar disorders, schizophrenia, major depressive disorders, trauma, and other mental health diagnoses

5.9% for each County BHP

Source: Eberhart, Nicole K., Rachel M. Burns, Federico Girosi, Shannon D. Donofry, Jonathan H. Cantor, Roland Sturm, and Ryan K. McBain, Funding the Service Gap for Adult Outpatient Mental Health Services in California: A Simulation-Based Cost Analysis of Specialty Care. Santa Monica, CA: RAND Corporation, 2025. https://www.rand.org/pubs/research_reports/RRA3489-1.html.

Who is in our target population? Diagnosis-Based SMI Prevalence



Estimates Number of Adults who would be served in SMHS

- Schizophrenia disorders
- Bipolar disorders
- Major depressive disorders
- Anxiety disorders
- Other mental health diagnoses

Estimated individuals based on

- Global Burden of Disease estimates
- Literature reviews
- EHR data from 8 CA BHPs

Explored various iterations

- Weighted averages (DHCS+diagnosis-based)
- Varying denominator sources
- Statewide percentage applied to all BHPs

556,226 estimated adults (19-64) from RAND methodology

9,436,814 Medi-Cal + Uninsured adults (19-64)

Who has clinical need? Defining Indicators for each EBP

Methods for Base Population

- Expert clinician review to collect target populations for each
 EBP & primary indicators
 - Overview & Clinical Need (31 components)
 - O By Service Component/Team Role (11 components)
- Executive clinician review for additional clarification and approval
- Review by epidemiologist to clarify components

Informed by:

- DHCS Policy Guides
- BHIN
- COE guidance where available
- SAMHSA, literature on EBP fidelity

Who has clinical need? FSP EBPs Simulation Model Data Sources



IPS Indicators

- Unemployment rate
- Estimate of those with a disability who are looking for work
- Individuals with an SMI who are employed and need assistance maintaining employment (assume/estimate 10% maintain employment)

Functional Impairment Indicators

- Supplemental Security Income (SSI) rates
- Proportion with disability due to:
 - Challenges with daily living tasks
 - Self-care
 - Cognition

High Service Need Indicators

- SUD prevalence rates (DHCS)
- HMIS utilization rates
- PIT homelessness rates
- Psychiatric EMS visit rates
- ED discharges due to psychiatric care rates
- Inpatient psychiatric hospitalization rate
- Arrest rates
- Probation rates
- Recidivism rate among formerly incarcerated (estimated 6.7% SMI)

Any Questions?





Modeling Options for FSP EBPs and CSC

Incidence and Prevalence



- Useful when local data are limited
- Leverages large, populationbased, peer-reviewed studies

Simulation Modeling

- Captures overlapping needs and local context
- Leverages information from multiple datasets
- Flexible to test and calibrate

Historic Administrative or EHR Data

- Grounded in real service utilization patterns
- Naturally incorporates program & funding capacity

- Limited to what has been published in literature
- Limited local specificity
- Requires assumptions about population comparability
- Requires assumptions about indicator relationships
- Limited to publicly available data sources
- Inherits limitations of underlying data sources

- Underestimate given people who aren't seeking services aren't captured
- Not publicly available

FSP EBPs Model Overview



Challenges

- Few studies in the literature that estimate SMI populations with clinical need for FSPs
- Unique BHP context should be reflected

Solution
Simulation
Modeling

SolutionSimulation Modeling



Create synthetic population



Simulate if each indicator is present for each person in the synthetic population based on population rates



Sum total meeting FSP/IPS criteria and scale to population



Compare simulation population rates to input rates for validity

CSC for FEP Model Overview



Challenges

- Several studies estimating incidence of FEP by age – which to choose?
- Studies with different settings, populations, payer mix

Solution

Literature-based FEP incidence rates



Model to combine study estimates

Solution

Model to combine literature-based FEP incidence rates



Collect estimates of FEP incidence rates by age



Combine in a mixed effects model to generate age-specific incidence rates



Apply rates to estimated population uninsured + Medi-Cal for each age range

What We're Estimating Follows a Distribution

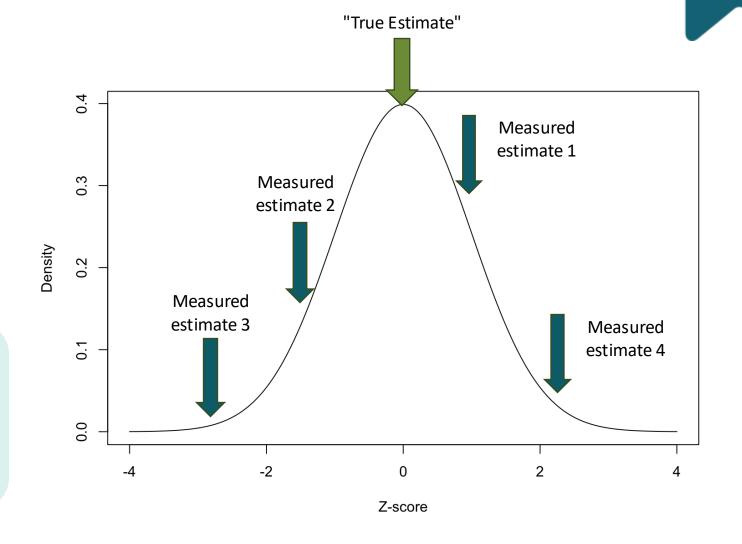
We're looking for one estimate...

But everything we measure depends on:

- Time of measurement
- Population it's being measured in
- How it's being measured
- Other underlying factors

Distributions help us visualize:

- Range of plausible values given what we measured
- Acknowledge realistic uncertainty
- The "most common" result through the average/mean





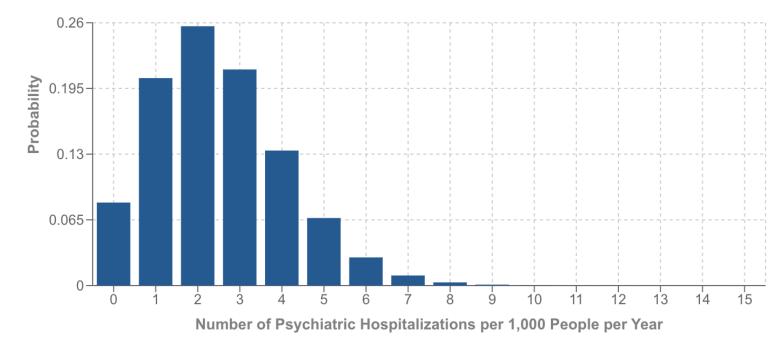
Outcomes Follow Different Distributions

Scenario: Psychiatric hospitalizations in a population

Key Attributes:

- Hospitalizations are rare events
- Most people have none
- People can have more than 1 hospitalization

Distribution: Poisson



NOTE: These are sample data for illustrative purposes.

Interpretation: Most people have 0-3 hospitalization (highest bars), and several people have more than 3 in 1 year. Many hospitalizations are rare.



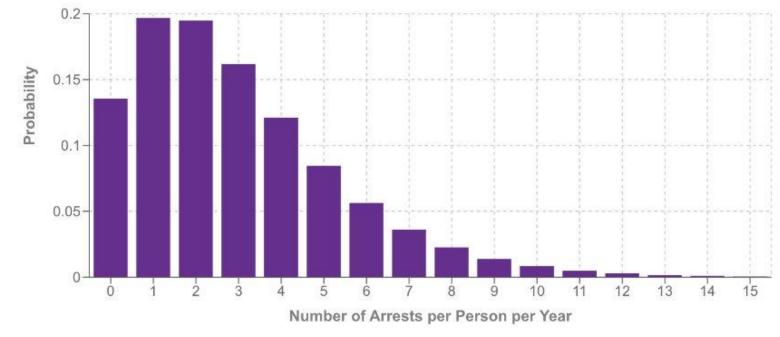
Outcomes Follow Different Distributions

Scenario: Number of arrests per person living with SMI

Key Attributes:

- People can be arrested multiple times
- Some are never arrested, while others might be arrested multiple times
- Shows a bit more variability than Poisson

Distribution: Negative Binomial



NOTE: These are sample data for illustrative purposes.

Interpretation: Although most people have 0-2 arrests, some have 5 or more.

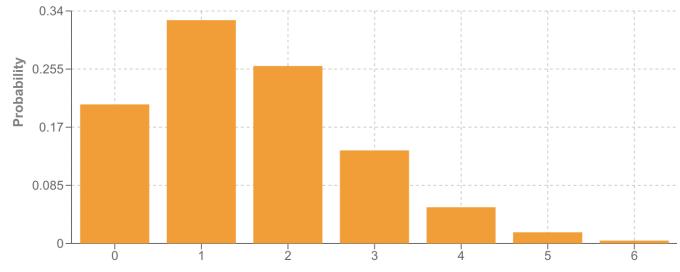
Outcomes Follow Different Distributions

Scenario: Percentage of people living with a cognitive disability in a population of 100 people

Key Attributes:

- Each person either is or is not living with a cognitive disability
- There is a measure probability that can be applied

Distribution: Binomial



Number of people with cognitive disability (out of 100)

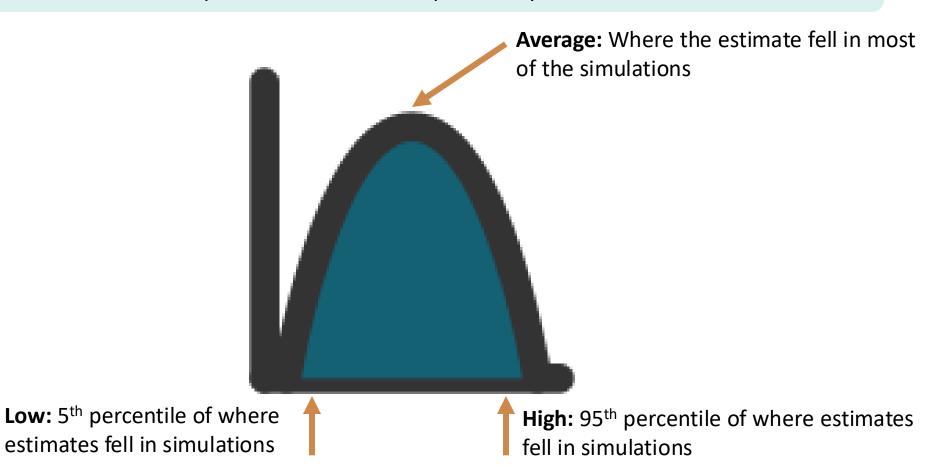
NOTE: These are sample data for illustrative purposes.

Interpretation: With 100 people and a 1.6% prevalence, it's most common to see 0-3 people living with a cognitive disability. The most likely outcome is 1 or 2 people.

Thinking in Distributions

How do we handle uncertainty?

95% Credible Intervals: Based on the model and available data, estimates the range in which the value is expected to fall with 95% probability



Any Questions?





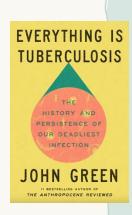


"All models are wrong, but some are useful"
-George E. P. Box

In absence of BHP-specific data, these estimates incorporate prior knowledge from the literature or unique county contexts while also capturing uncertainty to inform BHP planning.



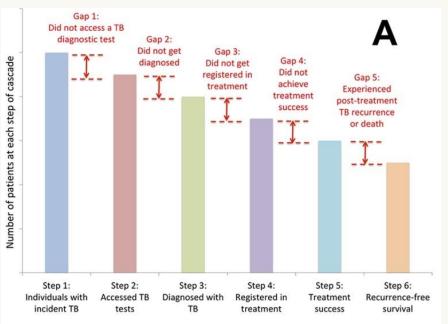
Clinical Need ≠ Served

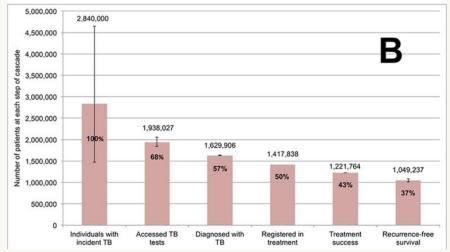


Many people who qualify for an intervention may not access it.

Only 43% of those eligible for TB treatment were successfully treated.

TB Care Cascade – General Model (A) and for people with any form of active TB in India, 2013 (B)





Source: Subbaraman et al. 2019



Estimated Population ≠ **Served Population**

Multiple contributing factors affect the subset of individuals who will access and use these services





Individual Factors*



Not able to access services (e.g., incarceration, hospitalization)



Refusal or inability to engage



Mismatch with available FSP model (e.g., prefers lower-intensity care)



System Factors*



FSP funding available (e.g., 35% of BHSA funds)



Provider shortages/workforce limitations



Program capacity & fidelity constraints



Served Population

Estimated Population with clinical need reduced by Individual Factors and/or System Factors

*The listed components serve as examples and are not comprehensive of all contributing factors.

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0

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2

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What's next

3

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CSC for FEP Model & Considerations for Interpretation of Estimates – November 6

Thank You!

Haylea Hannah, PhD, MSPH

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Questions about the estimates from DHCS or the BHSA IP process? Bhtinfo@dhcs.ca.gov

