AGENDA

1. Call to Order
2. Roll Call and Instructions
3. Instructions for public comment and stakeholder input

The Board welcomes and encourages public participation in its meetings. This time is reserved for members of the public (including stakeholders) to address the Board concerning matters on the agenda. Items not on the agenda are reserved for the end of the meeting. Comments will be limited to three minutes per person and 20 minutes total.

For agenda items, public comment will be invited at the time those items are addressed. Because the meeting will be held by teleconference, each interested party is invited to inform CalMHSA staff prior to discussion of the item by sending an email to laura.li@calmhsa.org indicating the item to be addressed. When it appears that there are several members of the public wishing to address the Board on a specific item, at the outset of the item, the Board President may announce the maximum amount of time that will be allowed for presentation of testimony on that item.

4. Closed Session: (Gov. Code § 54957.7(a)) The CalMHSA Board of Directors will meet in closed session as permitted by Government Code Section 54957(b).

5. Consent Calendar:
   a. CalMHSA Board Meeting Minutes from June 30, 2021 (page 3)
   b. CalMHSA Board Meeting Minutes from July 21, 2021 (page 10)

   Recommendation: Approval of Consent Calendar.

6. Electronic Health Record (EHR) (page 14)

   Recommendation: Approval of implementation of EHR Project and Execute Participation Agreements with Member Counties.

7. CalAIM (page 16)

   Recommendation: Approval of the development of a scope of work to assist in the implementation of CalAIM training and Execute an Agreement with DHCS.

8. Payment Reform (page 17)
Recommendation: Approval of CalMHSA to enter into participation agreements to support counties with Payment Reform necessary activities.

9. President’s Report

10. Executive Director’s Report

11. Public Comments on Non-Agenda Items

Adjournment

In compliance with the Americans with Disabilities Act, if you are a disabled person and you need a disability-related modification or accommodation to participate in this meeting, contact Laura Li at (279) 234-0700. Requests should be made as early as possible, and at least one full business day prior to the start of the meeting.

Materials relating to an item on this agenda submitted to this Board after distribution of the agenda packet are available for public inspection during normal business hours, upon request to Laura Li at laura.li@calmhsa.org.

This meeting will be recorded. By joining the meeting, you give consent to being recorded.
BOARD MEMBERS PRESENT

Luke Bergmann – Vice President, San Diego County
Ruben Imperial – Treasurer, Stanislaus County
Emi Botzler-Rodgers – Secretary, Humboldt County
Jei Africa, Marin County
Wendy Alt, Calaveras County
Ahmad Bahrami, Fresno County (Alternate)
Valerie Cahill, Napa County (Alternate)
Bill Carter, Sonoma County
Connie Cessna Smith, Trinity County
Sarah Collard, Siskiyou County
Jon Drake, Monterey County (Alternate)
Nicole Ebrahimi-Nuyken, El Dorado County (Alternate)
Katy Eckert, Monterey County
Nani Ellis, Alpine County (Alternate)
Amy Ellis, Placer County
Donnell Ewert, Shasta County
Scott Gillman, San Mateo County
Amanda Greenberg, Mono (Alternate)
Paige Greene, Shasta County (Alternate)
Tony Hobson, Plumas County
Sharon Jones, Merced County (Alternate)
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Hillary Kunins, San Francisco City & County
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Karen Larsen, Yolo County
Lisa Lewis, Kings County
Karen Lovato, Mendocino County (Alternate)
Priya Mathew, Nevada County (Alternate)
Todd Metcalf, Lake County
Connie Moreno-Peraza, Madera County
Toni Navarro, Tri-City
Brett O’Brien, Orange County (Alternate)
Kevin Panyanouvong, Stanislaus County (Alternate)
Leticia Plancarte-Garcia, Imperial County
Ryan Quist, Sacramento County
Anne Robin, San Luis Obispo County
Jonathan Sherin, Los Angeles County
Sandra Sinz, Solano County
Suzanne Tavano, Contra Costa County
Karyn Tribble, Alameda County
Yvette Willock, Los Angeles County (Alternate)

MEMBERS OF THE PUBLIC
AGENDA

A. Open Session

1. Call to Order

Amie Miller, CalMHSA Executive Director informed participants that President Dawan Utecht would not be able to attend the meeting. CalMHSA Treasurer, Ruben Imperial, called the Board of Directors meeting to order at 12:06 P.M. on Wednesday, June 30, 2021. Mr. Imperial directed Laura Li, Chief Administrative Officer of CalMHSA, to take roll.

2. Roll Call and Instructions

Ms. Li tallied Board Members and Alternates in attendance and found a quorum of the full Board of Directors was established.
3. **Instructions for public comment and stakeholder input**

Ms. Li reviewed the instructions for public comment and noted that items not on the agenda would be reserved for public comment at the end of the agenda. Public comment is called for after each agenda item. Laura Li instructed individuals on the phone to email Laura Li at laura.li@calmhsa.org to indicate which item they wish to address.

4. **Closed Session:** *(Gov. Code § 54957.7(a))* The CalMHSA Board of Directors may meet in closed session as permitted by Government Code Section 54957(b).

   a. CONFERENCE WITH LEGAL COUNSEL – Initiation of litigation pursuant to Gov. Code section 54956.9(d)(4): (one matter)

5. **Open Session:**

Ms. Li announced that Members of the Committee would meet in closed session. All nonmembers were moved to the Zoom Meeting waiting room. Upon completion of the closed session, members of the public and staff were re-admitted to the meeting and Randall Keen, Legal Counsel for CalMHSA, noted there was nothing to report publicly.

6. **Consent Calendar**

Mr. Imperial acknowledged the consent calendar, consisting of the Meeting Minutes from the May 13, 2021, Board of Directors Meeting, Ratification of Audit Committee, and Ratification of Auditor. Mr. Imperial asked for comments from Board members. Hearing no comments or questions, he asked for a motion to approve the Consent Calendar. Upon hearing the motion and second, Mr. Imperial directed Members to vote.

**Action:** Approval of consent calendar.

**Motion:** Ryan Quist, Sacramento County

**Second:** Karyn Tribble, Alameda County

No public comment was heard.

**Vote:**

Yes – 36 Votes.

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Motion Passes.

7. CalMHSA Proposed Annual Budget Effective July 1, 2021

Action: Accept Finance Committee’s recommendation to approve the Proposed Annual Budget Effective July 1, 2021.

Motion: Karen Larsen, Yolo County
Second: Todd Metcalf, Lake County

No public comment was heard.

Vote:
Yes – 36 Votes.

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Leticia Plancarte-Garcia, Imperial County  Katy Eckert, Monterey County  Hillary Kunins, San Francisco City & County  Karen Larsen, Yolo County

Motion Passes.

8. Officers / Executive Committee / Finance Committee Election

Dr. Miller explained the Nominating Committee convened to fill committee vacancies and presented the proposed slate in compliance with CalMHSA’s bylaws. Mr. Imperial asked for comments from Board members. Hearing no comments or questions, he asked for a motion to approve the Budget. Upon hearing the motion and second, Mr. Imperial directed Members to vote.
**Action:** Approval of the proposed slate of Officers, Executive Committee Members, and Finance Committee Members.

**Motion:** Leticia Plancarte-Garcia, Imperial County  
**Second:** Karyn Tribble, Alameda County

No public comment was heard.

Vote:  
Yes – 37 Votes.

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No – None Identified.  
Abstentions – None Identified.

Motion Passes.

9. California Mental Health Equity Project

Dr. Miller briefed the committee on the potential contract with the Center for Applied Research Solutions (CARS). CalMHSA would serve as member for the Training Assistance Collaborative (TAC), assisting with outreach to County Behavioral Health Departments and their Staff with a goal of creating tools to support and streamline the development of stakeholder engagement plans. This is a two-year project which will begin July 1, 2021, pending Board approval. Mr. Imperial asked for comments from Board members. Hearing no comments or questions, he asked for a motion to approve the Budget. Upon hearing the motion and second, Mr. Imperial directed Members to vote.

**Action:** Approve CalMHSA to enter into a contract, not to exceed $200,000, with Center for Applied Research Solutions (CARS).

**Motion:** Anne Robin, San Luis Obispo  
**Second:** Connie Moreno-Peraza, Madera County
No public comment was heard.

Vote:
Yes – 37 Votes.

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No – None Identified.
Absentions – None Identified.

Motion Passes.

10. WET Regional Partnerships

Executive Director Miller explained CalMHSA has had longstanding Workforce Education and Training (WET) regional partnerships with different models for each region in collaborations with California’s Office of Statewide Health Planning and Development (OSHPD). CalMHSA aims to enter into a new agreement with a different business model; accepting funds directly on behalf of the Bay Area Counties (Alameda, City of Berkeley, Contra Costa, Marin, Monterey, Napa, San Benito, San Francisco, San Mateo, Santa Clara, Santa Cruz, Solano, Sonoma) to help facilitate and expedite the WET work. Dr. Miller introduced Jeremy Wilson, Program Director, CalMHSA who informed the Board that should other opportunities arise, CalMHSA will be able to pursue them more efficiently. The Executive Director clarified that Peer Support is a separate initiative to these Partnerships. Mr. Imperial asked for comments from Board members. Hearing no comments or questions, he asked for a motion to approve the Budget. Upon hearing the motion and second, Mr. Imperial directed Members to vote.

Action: Approve CalMHSA to enter into agreements for the support and administration of existing or future workforce, education, training, and development projects to support behavioral health retention, expansion, or improvement activities.

Motion: Toni Navarro, Tri-City
Second: Bill Carter, Sonoma County

No public comment was heard.

Vote:
Yes – 37 Votes.

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No – None Identified.
Abstentions – None Identified.

Motion Passes.

11. President’s Report

12. Executive Director’s Report

Dr. Miller delivered her report, previewing some items that will be brought before the board in the future.

13. Public Comments

Ms. Li invited members of the public to make comments on non-agenda items.

Public comments from the following individual(s):
None.

Adjournment: The meeting was adjourned at 1:04 p.m.
BOARD MEMBERS PRESENT

Dawan Utecht – President, Fresno County
Ruben Imperial – Treasurer, Stanislaus County
Emi Botzler-Rodgers – Secretary, Humboldt County
Jei Africa, Marin County
Wendy Alt, Calaveras County
Ahmad Bahrami, Fresno County (Alternate)
Bill Carter, Sonoma County
Connie Cessna Smith, Trinity County
Sarah Collard, Siskiyou County
Michele Cruz, Tulare (Alternate)
Loretta Denering, Ventura County (Alternate)
Jon Drake, Monterey County (Alternate)
Holli Drobny, Butte County (Alternate)
Katy Eckert, Monterey County
Amy Ellis, Placer County
Pam Fisher, Santa Barbara County
Paige Greene, Shasta County (Alternate)
Gabriela Jimenez, Imperial County (Alternate)
Sevet Johnson, Ventura County
Sharon Jones, Merced County (Alternate)
Veronica Kelley, San Bernardino County
Michael Knight, San Bernardino (Alternate)
Stacy Kuwahara, Kern County
Karen Larsen, Yolo County
Amy Lindsey, Glenn County
Karen Lovato, Mendocino County (Alternate)
Priya Mathew, Nevada County (Alternate)
Amy McCann, Riverside County
Todd Metcalf, Lake County
Jenine Miller, Mendocino County
Connie Moreno-Peraza, Madera County
Toni Navarro, Tri-City
Marie Osborne, Placer County
UnChong Parry, Kings County
Leticia Plancarte-Garcia, Imperial County
Ryan Quist, Sacramento County
Erik Riera, Santa Cruz County
Anne Robin, San Luis Obispo County
Jonathan Sherin, Los Angeles County
Chris Starets-Foote, Del Norte (Alternate)
Karyn Tribble, Alameda County
Tony Vartan, San Joaquin County
Yvette Willock, Los Angeles County (Alternate)
Michael Wilson, Tuolumne County
MEMBERS OF THE PUBLIC

Lori Ashcraft
Shannon McCleerey-Hooper

CALMHSA STAFF PRESENT

Amie Miller, Executive Director
Laura Li, Chief Administrative Officer
Don Nguyen, Chief Financial Officer
Dawn Kaiser, Director of Managed Care Operations
Lucero Robles, Director of Quality Assurance and Compliance
Stan Brusa, Director of Health Information Technology
Jeremy Wilson, Program Director & PIO
Julia Byrd, Administrative Manager
Michael Helmick, Program Manager
Mary Scheid, Senior Accountant/Controller
Armando Bastida, Administrative Analyst
Monet Bradford, Executive Assistant
Lorena Campos, Associate Program Coordinator
Brandon Connors, Contract Specialist
Katie Daley, Senior Administrative Assistant
Aileen Dizon, Training Specialist
Nicole Dona, Peer Coordinator
Kathryn Gonzalez, Accountant
Candice Medina, Program Coordinator
Erik Olson, Web Developer

OTHERS PRESENT

Randall Keen, Legal Counsel, Manatt, Phelps, & Phillips, LLP
Antoinette Bedros, Manatt, Phelps, & Phillips, LLP
Julie Tugend, Organizational Development Consultant
Michelle Cabrera, CBHDA
Elissa Feld, CBHDA
Elia Gallardo, CBHDA

AGENDA

A. Open Session

1. Call to Order

CalMHSA President, Dawan Utecht, called the Board of Directors meeting to order at 12:05 P.M. on Wednesday, July 21, 2021. Ms. Utecht directed Laura Li, Chief Administrative Officer of CalMHSA, to take roll.

2. Roll Call and Instructions
Ms. Li tallied Board Members and Alternates in attendance and found a quorum of the full Board of Directors was established.

3. **Instructions for public comment and stakeholder input**

Ms. Li reviewed the instructions for public comment and noted that items not on the agenda would be reserved for public comment at the end of the agenda. Public comment is called for after each agenda item. Laura Li instructed individuals on the phone to email Laura Li at laura.li@calmhsa.org to indicate which item they wish to address.

4. **SB803 Peer Certification Update**

Dr. Miller introduced Elia Gallardo, Michelle Cabrera, and Elissa Feld, CBHDA, who gave history of the SB 803 (Beall) Peer Support Specialist Certification. CalMHSA will ultimately work to implement a Statewide Peer Certification Program to go live in early 2022. Dr. Miller explained CalMHSA also hopes to conduct an RFP to identify 1-2 other entities to provide training and examination leading to Peer certification. CalMHSA will work to create a digital, web-based training at the lowest cost to Counties, addressing market scale and viability of the program. The CalMHSA certification will be the only certification accepted for use with the new Peer Support Specialist Medi-Cal billing code. It is directly tied to Medicaid reimbursement for Peer Support Services.

5. **Subsidy Program**

Dr. Miller explained that CalMHSA is working with regional partnership leads to identify opportunities to demonstrate the need for ongoing financial support for Workforce Education and Training (WET) activities, including streamlining the creation and submission of reports to California’s Office of Statewide Health Planning and Development (OSHPD) and awarding education stipends and loan repayments by Fiscal Year 22/23.

6. **EMR Project Update**

Dr. Miller presented CalMHSA’s vision for a statewide Electronic Health Record (EHR) system that aims to meet County-Specific needs and can be implemented Statewide. CalMHSA will administer a scenario-based RFP on behalf of Counties that have signed a participation agreement for the program. The aim will be to build out a sophisticated system that potentially utilizes custom coding to drive down the cost to counties. Ideally, CalMHSA would like commitment from counties interested in participating by the end of August.

7. **President’s Report**

President Utecht delivered her report, expressing appreciation for the ongoing support and participation of Member Counties and their engagement with CalMHSA.

8. **Executive Director’s Report**
Dr. Miller delivered her report, previewing items that will come before the Board at future meetings.

9. Public Comments

Ms. Li invited members of the public to make comments on non-agenda items.

Public comments from the following individual(s):
Lori Ashcraft
Shannon McCleery-Hooper

Adjournment: The meeting was adjourned at 1:30 p.m.
AGENDA ITEM 6.0

SUBJECT: ELECTRONIC HEALTH RECORD (EHR)

RECOMMENDATION:
Approval of implementation of EHR Project and Execute Participation Agreements with Member Counties.

CURRENT STATUS AND BACKGROUND:
California’s County Behavioral Health Plans (BHPs) operate in an increasingly complex environment. As Specialty Mental Health and Substance Use Providers we are treating an expanded Medi-Cal population in an increasing amount of distress. We are being asked to provide meaningful solutions for societal issues from homelessness to mental health impacts of COVID-19. Simultaneously, the requirements for administering Behavioral Health Plans are rapidly evolving, with CalAIM documentation and payment reform on the horizon requiring swift adoption of highly technical changes.

Recognizing these needs, CalMHSA proposes a new solution: using our unique position as a Joint Powers Authority (JPA) to bring counties together into a semi-statewide collaborative to design, procure and implement a new Enterprise EHR solution that will support our current and future business needs. By providing a collaborative solution, we pool together our intellectual and technical resources as well as our purchasing power to create a solution during a time of potential risk and rapid change. This collaborative project will bring forward solutions to key business challenges such as:

- Master Client Index: shared repository of clients that begins prior to an assessment and allows complete timeliness tracking and identification of clients who may receive treatment across counties
- Master Consent: allows for compliant coordination among all relevant health, mental health, substance use and social service care providers
- Real Time Medi-Cal Eligibility: provides current eligibility status maximizing revenue capture
- Unified Solution for SMHS and SUD services: promotes coordination and administrative efficiency
- Flexible Billing Solution: spans current Short Doyle Phase II and future payment reform requirements
- Lean Clinical Record designed for documentation reform to reduce staff burden
- Structured Staffing/Program Hierarchy: allows easy access to position vacancy rate, productivity, and reporting relationships
- Embedded Quality Assurance Logic: reduces claiming errors and audit risk
- Natural Data Collection: meaningful reporting and evaluation by design

NEXT STEPS
Currently CalMHSA is soliciting/accepting Participation Agreements from interested counties. Participation Agreements allow CalMHSA to represent the number of engaged counties/end users to prospective vendors. Fees are based on county size and are funding Request for Proposal (RFP) development, vendor selection, and initial development work with national experts. Any fee balances are banked towards anticipated implementation
expenditures. Any county who signs a Participation Agreement at this stage is free to withdraw if they do not wish to move forward with the selected vendor, and to use the RFP and other developed products for their own purposes.

**FISCAL IMPACT**

Funding methodology will be based on county size to include X-Large, Large, Medium, Small and Frontier.
AGENDA ITEM 7.0

SUBJECT: CalAIM

RECOMMENDATION:
Approval of the development of a scope of work to assist in the implementation of CalAIM training and Execute an Agreement with DHCS.

BACKGROUND:
CalAIM provides an opportunity to foundationally shift the way California Mental Health and Drug Medi-Cal Plans (referred to collectively as Behavioral Health Plans or BHPs) operate as both plans and providers. For these transformational changes to evenly impact BHP operations and improve outcomes for beneficiaries across the state, robust change management and implementation training, tools and materials must be produced and delivered. Developing these materials at a statewide level would reduce administrative burden, prevent duplication of effort, and promote consistency across BHPs, freeing up local resources to focus on beneficiary health and wellbeing.

To meet the goals of the CalAIM initiative, CalMHSA provide:

Transformation training Webinar highlighted key changes for Behavioral Health leadership
CalAIM Implementation Templates
Web based Training Videos

CalMHSA will develop eight online role-based manuals that can be easily downloaded. Four of the manuals will be designed for practitioners delivering Mental Health Plan (MHP) services, and four will be for practitioners delivering Drug Medi-Cal (DMC-ODS) services as follows:

<table>
<thead>
<tr>
<th>MHP</th>
<th>DMC-ODS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical Staff</td>
<td>Medical Staff</td>
</tr>
<tr>
<td>Non-Medical Licensed Practitioner of the Healing Arts</td>
<td>Non-Medical Licensed Practitioner of the Healing Arts</td>
</tr>
<tr>
<td>Mental Health Rehabilitation Specialists and others</td>
<td>Mental Health Rehabilitation Specialist and others</td>
</tr>
<tr>
<td>Peer Support Specialist</td>
<td>Peer Recovery Specialist</td>
</tr>
</tbody>
</table>

FISCAL IMPACT
If selected, this program would be funded by DHCS.
AGENDA ITEM 8.0

SUBJECT: PAYMENT REFORM

RECOMMENDATION:
Approval of CalMHSA to enter into participation agreements to support counties with Payment Reform necessary activities.

CURRENT STATUS AND BACKGROUND:
Payment reform represents a very significant shift for behavioral health. CalMHSA will bring in consultants to support counties with the analysis and work needed to facilitate a smooth transition to the planned new payment methodology.