AGENDA

1. Call to Order
2. Roll Call and Instructions
3. Instructions for public comment and stakeholder input

   The Board welcomes and encourages public participation in its meetings. This time is reserved for members of the public (including stakeholders) to address the Board concerning matters on the agenda. Items not on the agenda are reserved for the end of the meeting. Comments will be limited to three minutes per person and 20 minutes total.

   For agenda items, public comment will be invited at the time those items are addressed. Because the meeting will be held by teleconference, each interested party is invited to inform CalMHSA staff prior to discussion of the item by sending an email to laura.li@calmhsa.org indicating the item to be addressed. When it appears that there are several members of the public wishing to address the Board on a specific item, at the outset of the item, the Board President may announce the maximum amount of time that will be allowed for presentation of testimony on that item.

4. Closed Session: (Gov. Code § 54957.7(a)) The CalMHSA Board of Directors will meet in closed session as permitted by Government Code Section 54957(b).

5. Consent Calendar:  (Page 2)
   
   a. CalMHSA Board Meeting Minutes from August 25, 2021

      Recommendation: Approval of Consent Calendar.

6. Overview of Strategic Initiatives  (Page 8)

      Recommendation: Information only.

7. Electronic Health Record (EHR)  (Page 9)

      Recommendation: Authorize the Executive Director and Board President to jointly execute an agreement with the selected electronic health record vendor(s) in order to carry out the goals of the program. The agreement shall provide that the agreement is contingent upon funding being available and approved from each participant county.
8. **Alternative to State Hospitals (ASH)** (Page 10)

**Recommendation:** Authorize the Executive Director to seek proposals to support the implementation of the multi-county alternative to state hospital project; Authorize the Executive Director and Board President to jointly execute an agreement with the selected vendor(s) to carry out the goals of the program. The agreement shall provide that the agreement is contingent upon funding being available and approved from each participant county.

9. **FEMA** (Page 11)

**Recommendation:** Authorize the Executive Director to accept new disaster relief funds; Authorize the Executive Director and Board President to jointly execute an agreement with the needed services/provider(s) selected through a competitive procurement process.

10. **Concurrent Review** (Page 12)

**Recommendation:** Authorize the Executive Director and Board President to jointly execute an agreement with the selected vendor(s) for delegation and/or technical infrastructure to support Inpatient Psychiatric Concurrent Review and Authorization activities. The agreement shall provide that the agreement is contingent upon funding being available and approved from each participant county.

11. **Managed Care** (Page 13)

**Recommendation:** Authorize the Executive Director and Board President to jointly execute an agreement with selected vendor(s) in support of Utilization Management and Quality Improvement activities. The agreement shall provide that the agreement is contingent upon funding being available and approved from each participant county.

12. **SB803 – Peer Certification** (Page 14)

**Recommendation:** Authorize the Executive Director and Board President to jointly execute an agreement with entities to carry out the goals of the program and accept funding from various sources in support of the mission of the Mental Health System.

13. President’s Report

14. Executive Director’s Report

15. Public Comments on Non-Agenda Items

**Adjournment**

*In compliance with the Americans with Disabilities Act, if you are a disabled person and you need a disability-related modification or accommodation to participate in this meeting, contact Laura Li at (279) 234-0700. Requests should be made as early as possible, and at least one full business day prior to the start of the meeting.*

*Materials relating to an item on this agenda submitted to this Board after distribution of the agenda packet are available for public inspection during normal business hours, upon request to Laura Li at laura.li@calmhsa.org.*
This meeting will be recorded. By joining the meeting, you give consent to being recorded.
BOARD MEMBERS PRESENT

- Dawan Utecht – President, Fresno County
- Luke Bergmann – Vice President, San Diego County
- Ruben Imperial – Treasurer, Stanislaus County
- Emi Botzler-Rodgers – Secretary, Humboldt County
- Jei Africa, Marin County
- Wendy Alt, Calaveras County
- Ahmad Bahrami, Fresno County (Alternate)
- Bill Carter, Sonoma County
- Sarah Collard, Siskiyou County
- Michele Cruz, Tulare County (Alternate)
- Loretta L. Denering, Ventura County (Alternate)
- Jon Drake, Monterey County (Alternate)
- Katy Eckert, Monterey County
- Amy Ellis, Placer County
- Nani Ellis, Alpine County (Alternate)
- Pam Fisher, Santa Barbara
- Paige Greene, Shasta County (Alternate)
- Tony Hobson, Plumas County
- Rimmi Hundal, Tri-City (Alternate)
- Sevet Johnson, Ventura County
- Sharon Jones, Merced County (Alternate)
- Scott Kennelly, Butte County
- Karen Klett, City of Berkeley
- Debbie Klein, Trinity County (Alternate)
- Michael Knight, San Bernardino (Alternate)
- Hillary Kunins, San Francisco City & County
- Stacy Kuwahara, Kern County
- Lisa Lewis, Kings County
- Marilyn Mann, Inyo County
- Christina Marlow, Sonoma County (Alternate)
- Todd Metcalf, Lake County
- Connie Moreno-Peraza, Madera County
- Brett O’Brien, Orange County (Alternate)
- Sara O’Malley, Napa County
- Noel O’Neill, Colusa County
- Anne Robin, San Luis Obispo County
- Jonathan Sherin, Los Angeles County
- Chris Starets-Foote, Del Norte County
- Suzanne Tavano, Contra Costa County
- Karyn Tribble, Alameda County
- Tony Vartan, San Joaquin County
- Yvette Willock, Los Angeles County (Alternate)
- Jane Ann Zakhary, Sacramento County (Alternate)
MEMBERS OF THE PUBLIC

CALMHSA STAFF PRESENT

Amie Miller, Executive Director
Laura Li, Chief Administrative Officer
Don Nguyen, Chief Financial Officer
Dawn Kaiser, Director of Managed Care Operations
Lucero Robles, Director of Quality Assurance and Compliance
Jeremy Wilson, Program Director & PIO
Julia Byrd, Administrative Manager
Brittany Ganguly, Program Manager
Michael Helmick, Program Manager
Mary Scheid, Senior Accountant/Controller
Armando Bastida, Administrative Analyst
Jessica Bell, Program Coordinator
Lorena Campos, Associate Program Coordinator
Brandon Connors, Contract Specialist
Katie Daley, Senior Administrative Assistant
Aileen Dizon, Training Specialist
Kathryn Gonzalez, Accountant
Candice Medina, Program Coordinator
Erik Olson, Web Developer
Chris Watson, IT System Administrator

OTHERS PRESENT

Randall Keen, Legal Counsel, Manatt, Phelps, & Phillips, LLP
Antoinette Bedros, Manatt, Phelps, & Phillips, LLP
Julie Tugend, Organizational Development Consultant
Chris Hershey, Cause Comm
Michelle Cabrera, CBHDA

AGENDA

A. Open Session

1. Call to Order

Amie Miller, CalMHSA Executive Director informed participants that President Dawan Utecht would not be able to attend the meeting. CalMHSA Treasurer, Ruben Imperial, called the Board of Directors meeting to order at 12:06 P.M. on Wednesday, June 30, 2021. Mr. Imperial directed Laura Li, Chief Administrative Officer of CalMHSA, to take roll.

2. Roll Call and Instructions
Ms. Li tallied Board Members and Alternates in attendance and found a quorum of the full Board of Directors was established.

3. Instructions for public comment and stakeholder input

Ms. Li reviewed the instructions for public comment and noted that items not on the agenda would be reserved for public comment at the end of the agenda. Public comment is called for after each agenda item. Laura Li instructed individuals on the phone to email Laura Li at laura.li@calmhsa.org to indicate which item they wish to address.

4. Consent Calendar

President Utecht acknowledged the consent calendar, consisting of the Meeting Minutes from the June 30 and July 21, 2021, Board of Directors Meetings. Ms. Utecht asked for comments from Board members. Hearing no comments or questions, she asked for a motion to approve the Consent Calendar. Upon hearing the motion and second, the President directed Members to vote.

Action: Approval of consent calendar.

Motion: Sevet Johnson, Ventura County
Second: Connie Moreno-Peraza, Madera County

No public comment was heard.

Vote:
Yes – 32 Votes.

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No – None Identified.
Abstentions – 3 Votes
Rimmi Hundal, Tri-City
Marilyn Mann, Inyo County
Noel O’Neill, Colusa County

Motion Passes.
5. **Electronic Health Record (EHR)**

Executive Director Miller indicated the initiative had moved forward from its initial phase of research and development, with an RFP release anticipated in mid-September 2021. Counties have been invited to participate in 9 different webinars hosted by CalMHSA to provide information on the intent and process of the program. Initial funding will be provided by counties opting to participate in the first cohort. 10 - 17 Counties are anticipated in the first cohort. Dr. Miller clarified that Innovation funds can be used towards this EHR initiative. Ms. Utecht asked for comments from Board members. Hearing no comments or questions, she asked for a motion to approve the action. Upon hearing the motion and second, the President directed Members to vote.

**Action:** Approval of implementation of EHR Project and Execute Participation Agreements with Member Counties.

**Motion:** Todd Metcalf, Lake County  
**Second:** Anne Robin, San Luis Obispo County

*No public comment was heard.*

**Vote:**  
**Yes – 31 Votes.**

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*No – None Identified.*  
**Abstentions – 1 Vote.**

*Tony Hobson, Plumas County*

**Motion Passes.**

6. **CaAIM**

Dr. Miller indicated that due to numerous trainings currently required for clinicians, CalMHSA has become a technical assistance partner to the State. CalMHSA will be developing videos, guides, and more, in the development of an all-inclusive training package for clinicians. Funding for this
initiative is to derive from the State and will allow for streamlined training consistent across counties. Ms. Utecht asked for comments from Board members. Hearing no comments or questions, she asked for a motion to approve the action. Upon hearing the motion and second, the President directed Members to vote.

**Action:** Approval of the development of a scope of work to assist in the implementation of CalAIM training and Execute an Agreement with DHCS.

**Motion:** Connie Moreno-Peraza, Madera County  
**Second:** Jane Ann Zakhary, Sacramento County

No public comment was heard.

**Vote:**

Yes – 35 Votes.

| Karyn Tribble, Alameda County  | Marilyn Mann, Inyo County  | Sara O’Malley, Napa County  | Sarah Collard, Siskiyou County  |
| Nani Ellis, Alpine County  | Stacy Kuwahara, Kern County  | Brett O’Brien, Orange County  | Bill Carter, Sonoma County  |
| Karen Klatt, City of Berkeley  | Lisa Lewis, Kings County  | Jane Ann Zakhary, Sacramento County  | Ruben Imperial, Stanislaus County  |
| Scott Kennelley, Butte County  | Todd Metcalf, Lake County  | Michael Knight, San Benito County  | Rimmi Hundal, Tri-City  |
| Wendy Alt, Calaveras County  | Jonathan Sherin, Los Angeles County  | Luke Bergmann, San Diego County  | Debbie Klein, Trinity County  |
| Noel O’Neill, Colusa County  | Connie Moreno-Peraza, Madera County  | Hillary Kunins, San Francisco City & County  | Michele Cruz, Tulare County  |
| Suzanne Tavano, Contra Costa County  | Jei Africa, Marin County  | Anne Robin, San Luis Obispo County  | Michael Wilson, Tuolumne County  |
| Dawan Utecht, Fresno County  | Sharon Jones, Merced County  | Pam Fisher, Santa Barbara  | Sevet Johnson, Ventura County  |
| Emi Botzler-Rodgers, Humboldt County  | Katy Eckert, Monterey County  | Paige Greene, Shasta County  |

No – None Identified.  
Abstentions – None Identified.

**Motion Passes.**

7. Payment Reform

Dr. Miller explained that with continuing change, it is hard to determine what will be needed to support members. Therefore, CalMHSA will develop an initial plan to be shared with members at a future date. Input from counties will be obtained, in addition to support from CBHDA, as CalMHSA navigates the ever-changing environment. In addition, CalMHSA will develop an RFP for the purpose of assessing costs, scope of work, and more. Participation Agreements (PAs) will be developed and offered to interested counties. This is a collaborative investment in how best to work together to serve member needs. Ms. Utecht asked for comments from Board members. Hearing no comments or questions, she asked for a motion to approve the action. Upon hearing the motion and second, the President directed Members to vote.
**Action:** Approval of CalMHSA to enter into participation agreements to support counties with Payment Reform necessary activities.

**Motion:** Tony Vartan, San Joaquin County  
**Second:** Connie Moreno-Peraza, Madera County

No public comment was heard.

**Vote:**  
**Yes – 37 Votes.**

Karyn Tribble, Alameda County  
Stacy Kuwahara, Kern County  
Amy Ellis, Placer County  
Bill Carter, Sonoma County  
Nani Ellis, Alpine County  
Lisa Lewis, Kings County  
Tony Hobson, Plumas County  
Ruben Imperial, Stanislaus County  
Karen Klatt, City of Berkeley  
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Sara O’Malley, Napa County  
Paige Greene, Shasta County  
Marilyn Mann, Inyo County  
Brett O’Brien, Orange County  
Sarah Collard, Siskiyou County

No – None Identified.  
Abstentions – None Identified.

**Motion Passes.**

8. President’s Report

9. Executive Director’s Report

Dr. Miller delivered her report, previewing some items that will be brought before the board in the future.

10. Public Comments

Ms. Li invited members of the public to make comments on non-agenda items.

Public comments from the following individual(s):  
None.

**Adjournment:** The meeting was adjourned at 12:57 p.m.
AGENDA ITEM 6.0

SUBJECT: OVERVIEW OF STRATEGIC INITIATIVES

RECOMMENDATION:

Verbal overview. Informational only.
AGENDA ITEM 7.0

SUBJECT: ELECTRONIC HEALTH RECORD (EHR)

RECOMMENDATION:
Authorize the Executive Director and Board President to jointly execute an agreement with the selected electronic health record vendor(s) in order to carry out the goals of the program. The agreement shall provide that the agreement is contingent upon funding being available and approved from each participant county.

CURRENT STATUS AND BACKGROUND:
On August 25, 2021 the Board of Directors approved the launch of the Multi-County EHR and competitive bid process for the purpose of seeking entities with the expertise and capacity to provide a Multi-County EHR system. In addition, the Board of Directors approved the commencement of issuing Participation Agreements to interested Member Counties.

Current staff is seeking authorization to negotiate and enter into Agreements with qualified entity(ies) to carry out the goals of the program.

FISCAL IMPACT
Funding methodology will be based on county size to include X-Large, Large, Medium, Small and Frontier.
AGENDA ITEM 8.0

SUBJECT: ALTERNATIVE TO STATE HOSPITALS (ASH)

RECOMMENDATION:
Authorize the Executive Director to seek proposals to support the implementation of the multi-county alternative to state hospital project; Authorize the Executive Director and Board President to jointly execute an agreement with the selected vendor(s) to carry out the goals of the program. The agreement shall provide that the agreement is contingent upon funding being available and approved from each participant county.

CURRENT STATUS AND BACKGROUND:
The CalMHSA Board has previously approved CalMHSA to explore the opportunity to build an alternative to State Hospital level treatment capacity. Initial considerations were to build an analogous facility type to the Department of State Hospital system.

Following numerous conversations, Staff has determined that the community need would be better served by a more diverse, recovery-oriented, and regional-need specific response. These efforts will focus on supporting Community-based, recovery-oriented solutions. These solutions will focus on increasing the bed capacity throughout the entire care continuum to ensure access to services where the individuals need it. This will ensure 1) Increased bed capacity at the local level; 2) More equitable disbursement of services throughout care continuum; 3) Step-down alternatives to the State Hospitals; 4) Increased capacity for step up and step down alternatives based on individuals needs; 5) Reduced LPS population at the State Hospital level or care.

NEXT STEPS
CalMHSA may choose to do some or all of the following to assist the implementation process of the Alternative to State Hospitals project. This determination will be made in coordination with the Alternative to State Hospitals committee.

- Release a competitive bid process or Sole Source contract for data analysis and assessment of need
- Release a Request for Statement of Qualifications to interested entities to support the Alternative to State Hospitals project. The ideal entity will have experience that may include, but is not limited to, community research, site acquisition, psychiatric bed development management, psychiatric bed operations.
- Enter into a contract, through a competitive bid process or sole source contract, for an entity with experience developing psychiatric health facility outcomes and performance measurements.

FISCAL IMPACT
Project funding based on fiscal participation from the Member Counties.
SUBJECT: FEMA

RECOMMENDATION:
Authorize the Executive Director to accept new disaster relief funds; Authorize the Executive Director and Board President to jointly execute an agreement with the needed services/provider(s) selected through a competitive procurement process.

CURRENT STATUS AND BACKGROUND:
On November 17, 202 the Board of Directors approved contracting with the California Department of Health Care Services (DHCS) to administer the FEMA CCP. CalMHSA selected the CCP Subcontractors after a Request for Proposals (RFP) was issued.

California unfortunately continues to be devastated by wildfires and other crisis, which often results in disaster declarations that authorizes additional CCP/other funds. As such, CalMHSA seeks authority to launch a competitive bid process and enter into Agreements with entities to provide resources to those impacted by disasters.

FISCAL IMPACT
It is anticipated that funding for disaster relief efforts will be provided of other sources not Members’.
AGENDA ITEM 10.0

SUBJECT: CONCURRENT REVIEW

RECOMMENDATION:
Authorize the Executive Director and Board President to jointly execute an agreement with the selected vendor(s) for delegation and/or technical infrastructure to support Inpatient Psychiatric Concurrent Review and Authorization activities. The agreement shall provide that the agreement is contingent upon funding being available and approved from each participant county.

CURRENT STATUS AND BACKGROUND:
Due to the ongoing regulatory changes related to Managed Care Plans, a need has arisen to pool resources to conduct activities more effectively such as practitioner credentialing, provider site certification, inpatient psychiatric concurrent review, and other utilization management functions.

On May 13, 2021, the Board of Directors approved the launch of a competitive bid process for the purpose of seeking entities with the expertise, capacity, and ability to provide/procure services related to utilization management.

Since that time four proposals have been received and CalMHSA is in current process of reviewing and validating capacity and expertise. Upon finalizing this process, it is expected the Executive Director will enter into Agreements with the selected entity(ies), upon board approval today.

FISCAL IMPACT
Funding is subject to fiscally participating Member counties, but not limited annually.
AGENDA ITEM 11.0

SUBJECT: MANAGED CARE

RECOMMENDATION:

Authorize the Executive Director and Board President to jointly execute an agreement with selected vendor(s) in support of Utilization Management and Quality Improvement activities. The agreement shall provide that the agreement is contingent upon funding being available and approved from each participant county.

CURRENT STATUS AND BACKGROUND:

Member counties have expressed interest in delegating Utilization Management and Managed Care activities, such as credentialing, provider directory management, payment reform, site certification and other activities related to Behavioral Health Plans.

In response to Member’s interest, CalMHSA will launch a competitive bid process for the purpose of seeking entities with the expertise and capabilities to assume delegated or supplementary activities (providing technical infrastructure, etc.). This includes the assessment of the entity’s abilities.

Upon substantiating their expertise, ability and capacity, CalMHSA will enter into Agreements with selected entity(is), on behalf of participating Member Counties.

FISCAL IMPACT

Funding is subject to fiscally participating Member counties, but not limited annually.
AGENDA ITEM 12.

SUBJECT: SB803 – PEER CERTIFICATION

RECOMMENDATION:
Authorize the Executive Director and Board President to jointly execute an agreement with entities to carry out the goals of the program and accept funding from various sources in support of the mission of the Mental Health System.

CURRENT STATUS AND BACKGROUND:
On July 21, 2021 the Board of Directors approved the launch of the Peer Certification Program, with CalMHSA hosting a Peer Certification Registry, and managing all business functions to certify Peers. CalMHSA is seeking authority to accept funding from entities that support the mission of the Mental Health System and its Member Counties.

FISCAL IMPACT
None.